



# A Conversation with ... Ganesh Mani

## *Managing the Data Supply Chain*

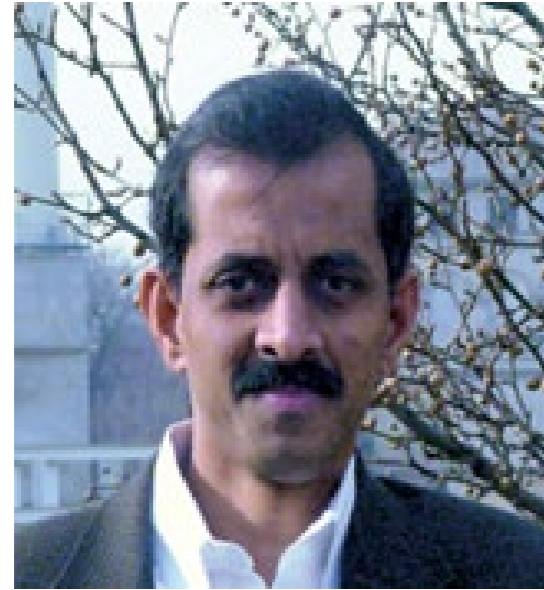
Ganesh Mani Adj. Faculty Carnegie Mellon  
Mehrzaad Mahdavi, Executive Director, FDP Institute  
Kathy Wilkens, Senior Advisor, FDPI Curriculum  
Mirjam Dekker, Project Manager, FDP Institute

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April 7, 2020

# Agenda

Download the thought leadership paper here



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Webinar Series  
CAIA ASSOCIATION FDP INSTITUTE

## Managing the Data Supply Chain

Ganesh Mani and Mehrzad Mahdavi

**supply chain**  
noun  
the sequence of processes involved in the production and distribution of a commodity.

Motivated by the above definition and noting that data is not necessarily a commodity (even though the comparison to oil has been made by many, as data is thought of as fueling the modern information economy), we can offer up the following broad summary:

**Data Supply Chain Management** is the selection, collection, organization, streaming and flow-control of data – including any pre-processing, repair and normalization steps – to make it usable, guided by domain knowledge, for the subsequent downstream process. Typically, the next step involves analysis via traditional statistical or contemporary machine learning tools. The end goal of the exercise is to generate insights that can imply customer value, inform revenue or pricing metrics, optimize costs and help gain a competitive advantage in the marketplace.

**Why is the Data Supply Chain important?**  
The outcome of analytical engines in general and machine learning in particular can be highly dependent on the quality and other attributes of the ingested data. The exponential increase in the quantity and variety of data provides opportunities as well as challenges with regards to the sourcing, selection, and preparation (cleansing, aggregating, and normalizing) of the data. Another key to trusted outcomes is its integrity as well as compliance with many evolving regulations regarding privacy, security and ethical use. Trustworthy data is key to trusted outcomes.

The moniker 'Big Data' has been popularized over the last decade. In the following section, we describe its nuances, especially as it relates to performing due diligence on the data supply chain.

**Key data dimensions:**  
These dimensions are considered standard across many domains.

- **Volume:** The amount of data collected and stored via records, transactions, tables, files, etc.
- **Velocity:** The speed at which data is sent or received. Data can be streamed, or received in batch mode, real-time or near-real-time.

• **Variety:** Data often comes from a variety of sources and in various formats – be it structured (such as SQL tables or CSV / Excel numeric files), semi-structured (such as documents in XML, HTML, or JSON format), or unstructured (such as a blog post or video).

Big data, especially the recently-dubbed alternative variety, in investment management can be further classified based on how it was generated, produced by individuals (such as social media posts), generated through business processes (such as e-commerce or credit card transactions data), or generated by sensors (e.g. via radar or satellite imagery, sensors installed in industrial facilities or on equipment, drones). Datasets generated by individuals are often in the unstructured textual format and commonly require natural language processing. Sensor-generated data can be produced in both structured and unstructured formats. Many business-generated datasets, such as credit card transactions, and company 'exhaust' data may need to comport with existing and emerging legal and privacy considerations.

In addition to the source of data, collection techniques can be passive or active, including proactively seeking additional elements. Additional data elements may be collected, following a cost-benefit analysis – e.g., when it is estimated that spending \$X on additional data collection and processing may result in a benefit exceeding \$2X!

Other attributes of data (besides the preceding classification) may be important from an intended use standpoint. Investment professionals may want to map a dataset to an asset class or investment style, after considering its quality, technical specifications and alpha potential. The following related issues come to mind and will be discussed:

- **Asset classes.** Most ready-available datasets are still focused on equities and commodities. There is relatively little alternative data on interest rates and currencies, making such data sets more valuable to select investors.
- **Investment styles.** Much of the data is sector- and stock-specific, germane to equity long-short investors. There is also a significant amount of data relevant for macro investors (such as consumer credit, China economic activity and shipping volumes). Certain alternative datasets can be used to substitute traditional metrics of market risk, and

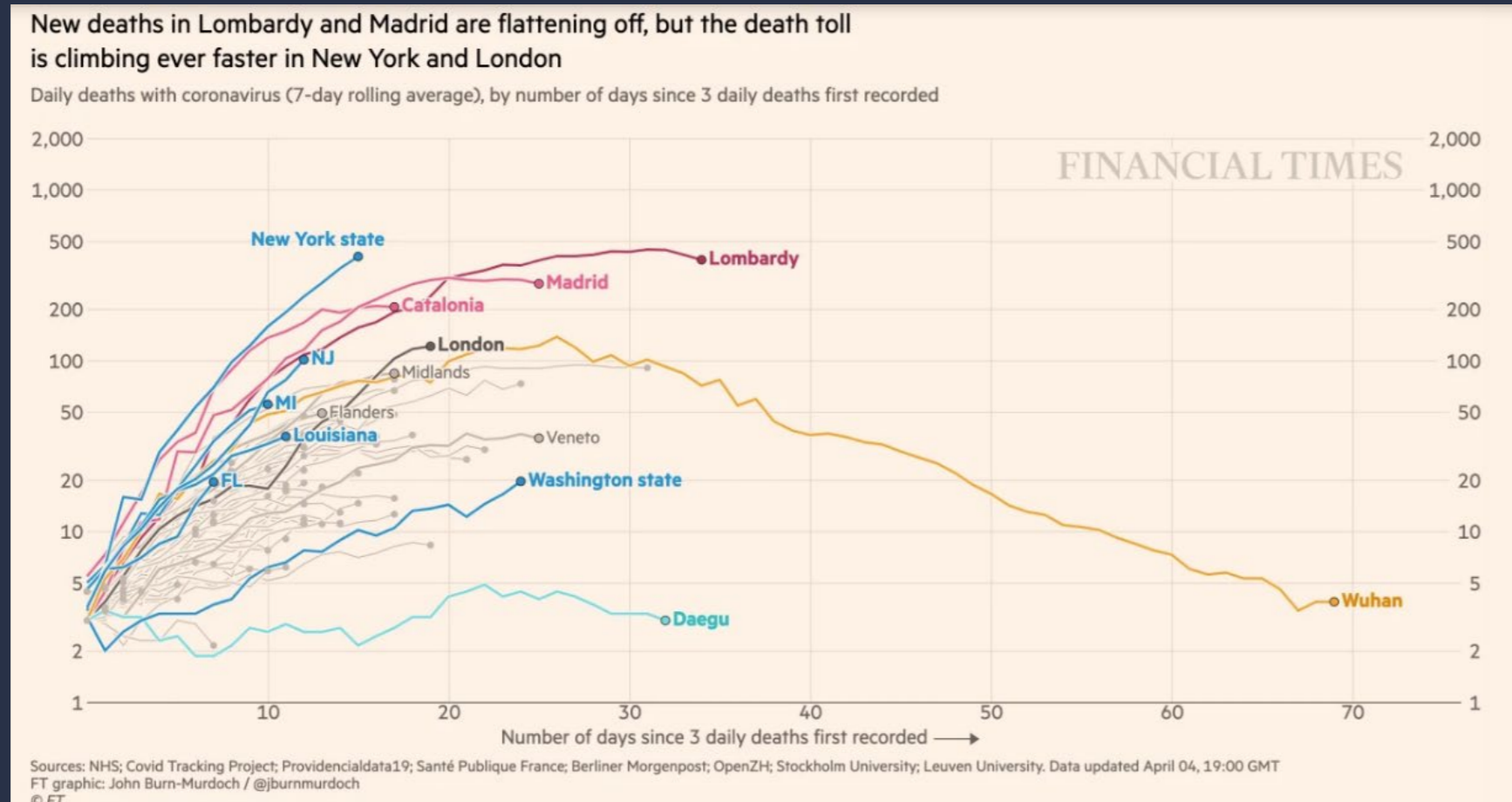
**Why the buzz around Alternative Data?**  
Alternative data promises to provide an edge for investors. The market will start reacting differently to macroeconomic data, quarterly corporate earnings or managers and those willing to 'deploy' new datasets will rapidly 'outpace' the market. There will be an ongoing 'arms race' as new alternative data sources will become available. Higher-frequency data will become more available. Quantitative investors such as hedge funds and two sigma firms are positioning to take advantage of this. While most value investors benefit from the market, hedge funds and two sigma firms are positioning to take advantage of this. While most value investors benefit from the market, hedge funds and two sigma firms are positioning to take advantage of this.

**Additional companion reference:**  
By Ganesh Mani, PhD

**The Financial Data Professional Institute (FDPI) was established by the CAIA Association to address the growing need in finance for a workforce that has the skills to perform in a digitized world where an increasing number of decisions will be data and analytics driven. The FDPI curriculum introduces candidates to central concepts of machine learning, privacy issues, and their roles in various segments of the financial industry to boost and integrate quant knowledge into analytics' skills.**

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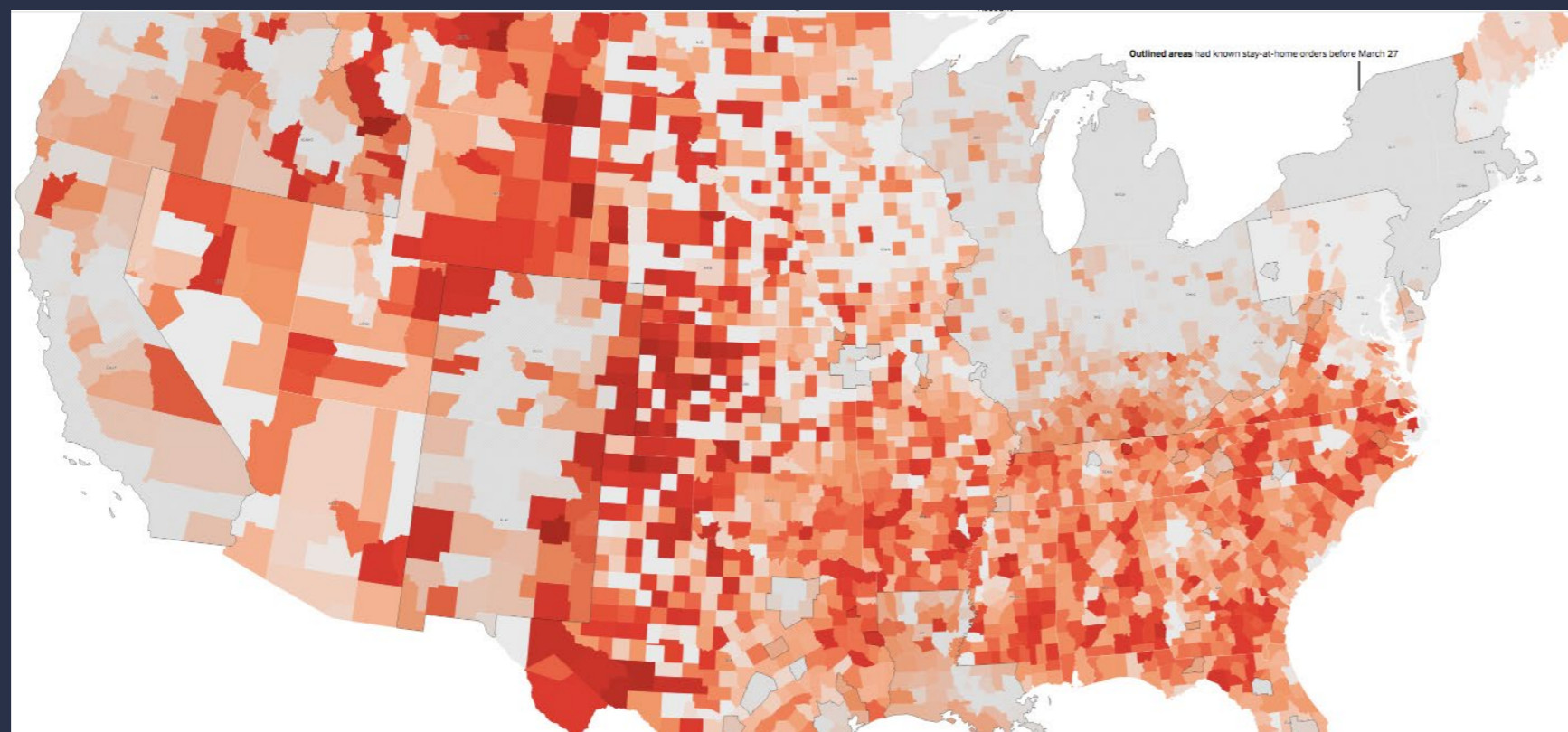
# By Region View (as of late April 4<sup>th</sup>)



Source: Financial Times



# Social Distancing Compliance



Percent change in average travel for the week of March 23, compared with travel before the coronavirus outbreak.

Where people were still traveling

Percent change in average travel for the week of March 23, compared with travel before the coronavirus outbreak.

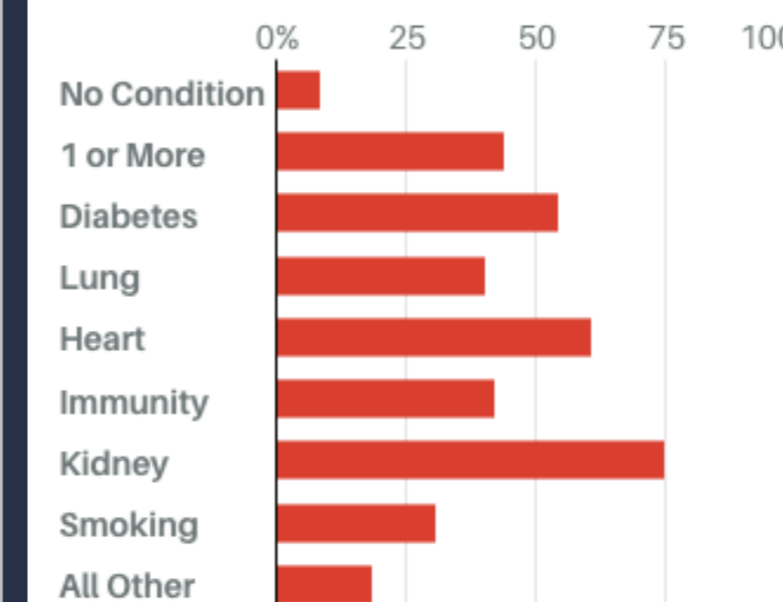
← Closer to normal travel →

No travel      Half of normal      Normal travel

Source: NYTimes & CubeIQ

# Health

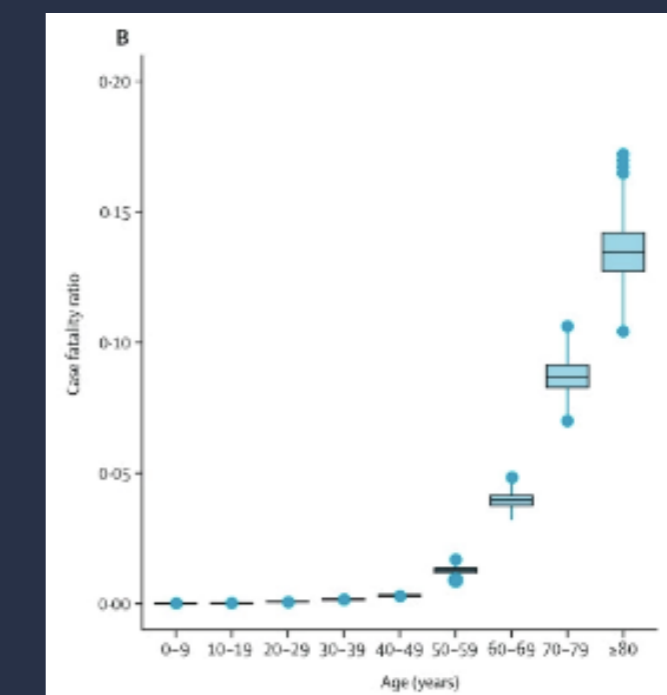
## CDC Hospitalization Data By Underlying Health Conditions



Note: From April 3 update. Data through March 38. Study based on 7,162 cases with completed information.  
Source: Centers for Disease Control and Prevention

Source: Barron's

Age category (binary), years			
<60	194	30 763	0-631% (0-545-0-726)
≥60	829	13 909	5-96% (5-57-6-37)



Chinese fatality data (by age)

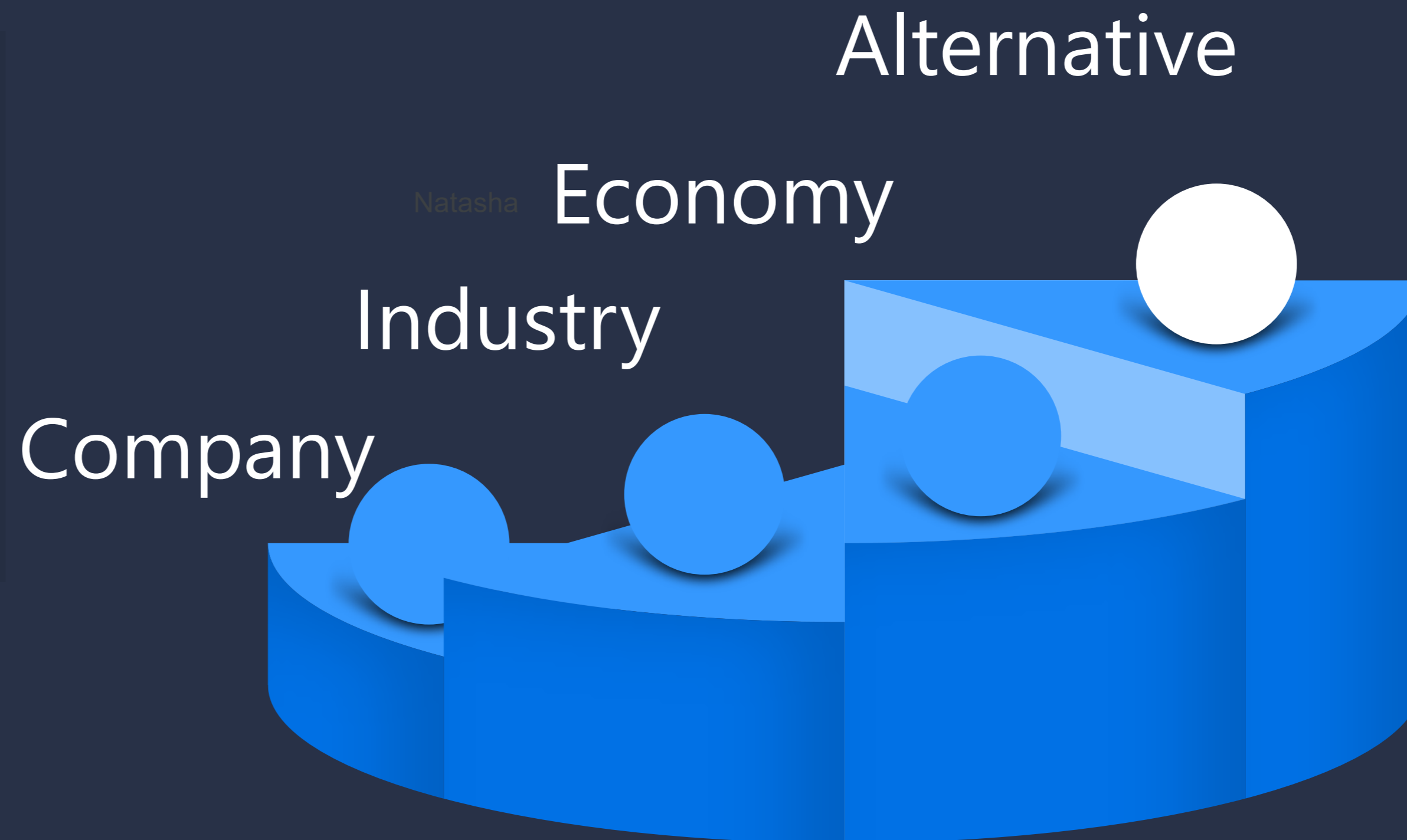
Source: (Mar 30, 2020) Lancet, Verity et al.

Carnegie Mellon University

Ganesh Mani, PhD, MBA  
Adjunct Faculty

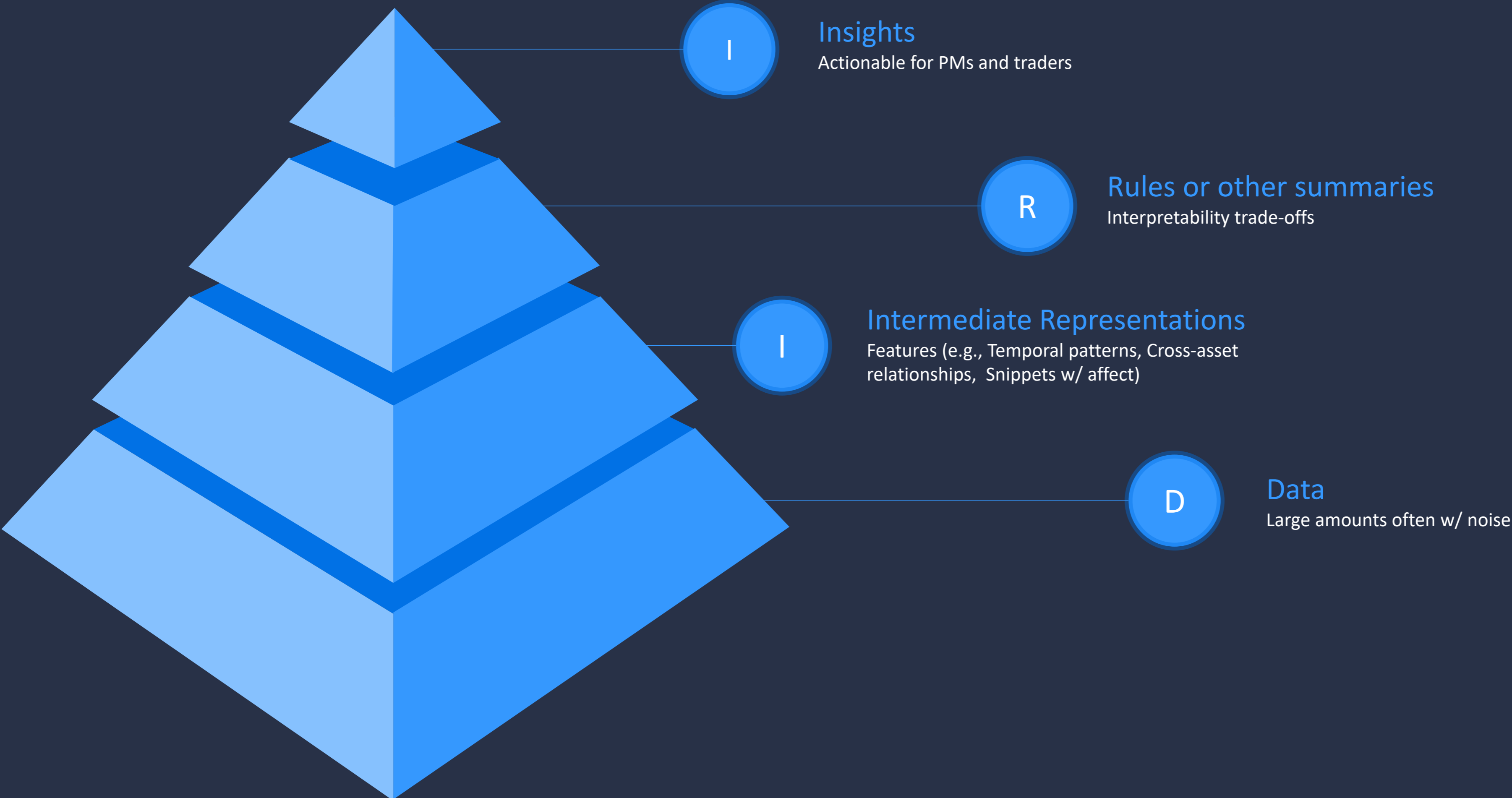
AI / ML:  
Useful for Analysis as well as for  
Data scrubbing / repair.

Ganesh has designed and developed many innovative alpha-generation frameworks based on disparate data (both traditional and alternative) and AI/ML techniques. Clients include leading asset management firms (incl. hedge funds) and plan sponsors.



# Reduce Complexity

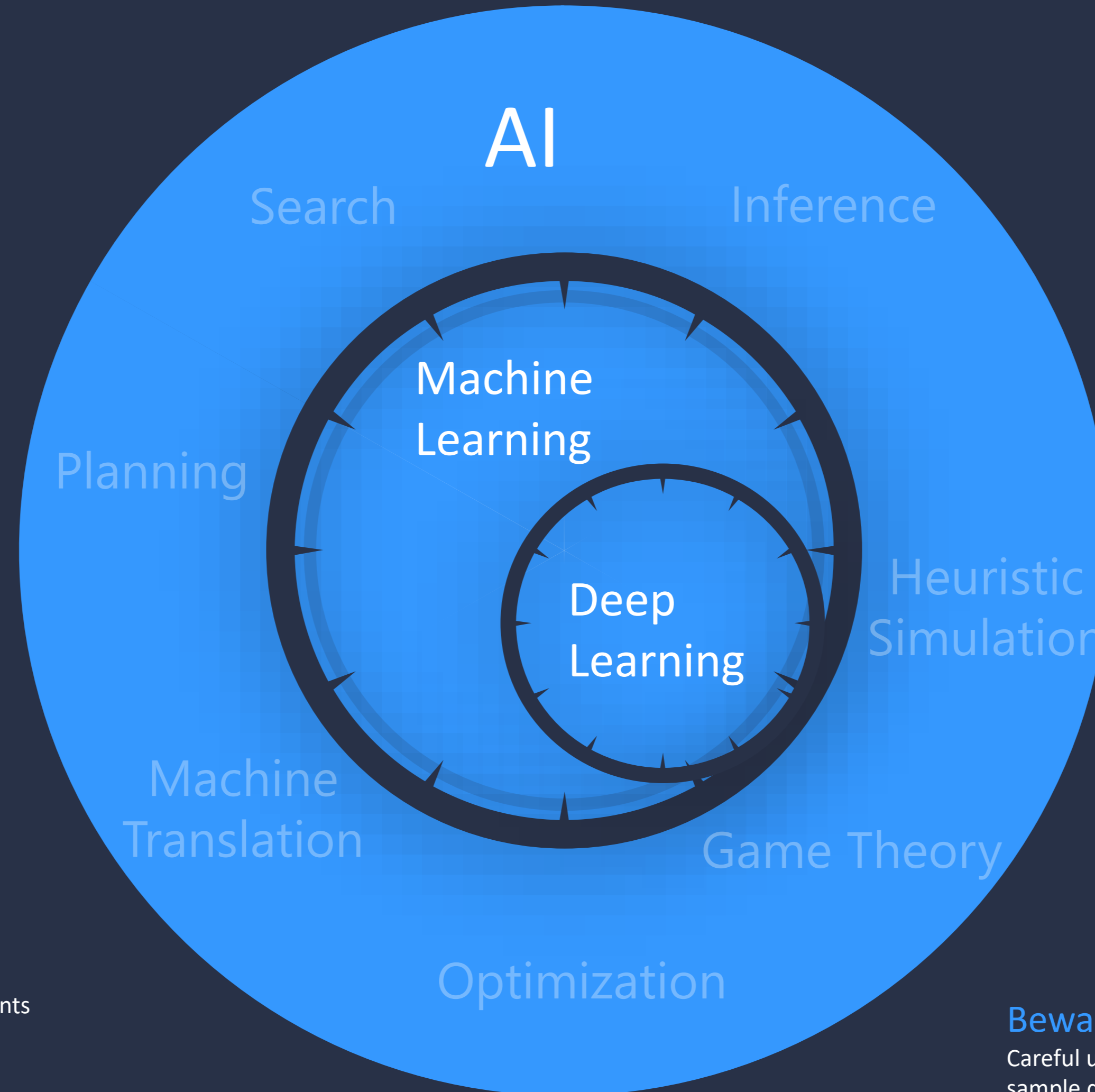
AI / ML provides a rich toolbox





# Diving for insights

Making information actionable



### Data

Volume, Velocity & Variety  
Provenance, Vintage & Noise-level  
Traditional vs. Alternative

### Augmented Intelligence

Man with bicycle analogy

### Opinion vs. Fact

AI / ML provides strong opinions or hints

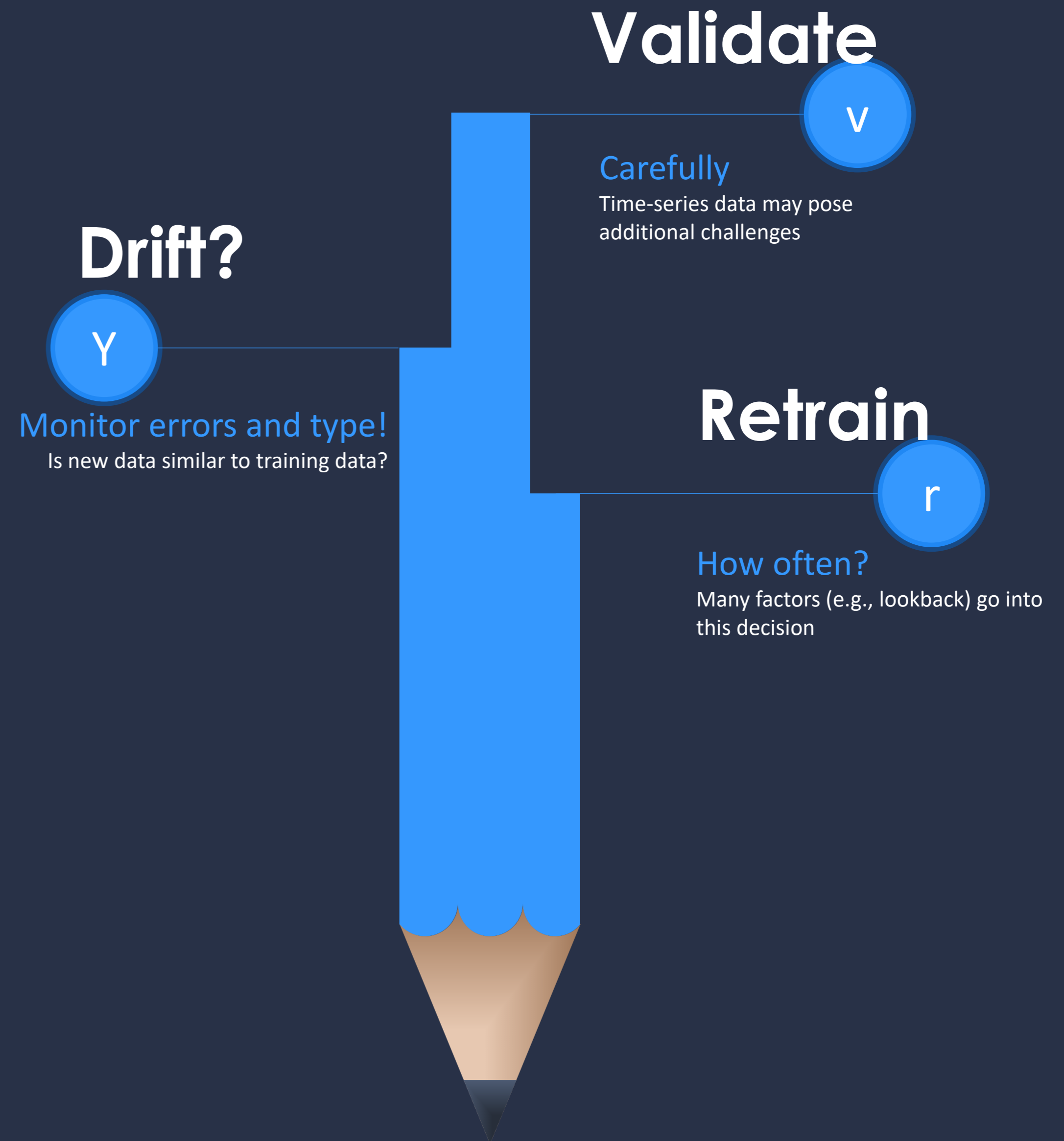
### Models

Choice should be dictated by data characteristics and goals

### Beware of overfitting

Careful use of cross-validation and out-of-sample data

# Test and Deploy



# Multiple models / solutions possible



**Try to be creative!**

Whether you use a simpler technique or a more complex one, try to expose insights.



Kind reminders of upcoming webinars as we go through the Q & A.


# Q & A

  
WEBINAR SERIES  
**A Conversation With...**

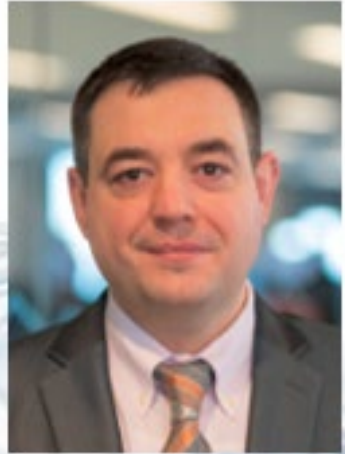
**Rick Roche, CAIA**  
Man. Dir. Little Harbor Advisors  
“Evolution of Machine Learning  
in Investment Mgmt.”



**April 22, 2020**  
**1 pm EST**

  
WEBINAR SERIES  
**A Conversation With...**

**Imir Arifi**  
Trusted AI Evangelist  
@DataRobot



**Machine learning Models in  
Credit Risk Analysis**

**April 29<sup>th</sup> – 1pm EDT**

[www.fdpinstitute.org/webinars](http://www.fdpinstitute.org/webinars)



## In Closing

- New curriculum available at the end of April
- Registration for the October 26 – November 8<sup>th</sup> exam opens May 10<sup>th</sup>
- For a recent candidate webinar go to [www.fdpinstitute.org/webinars](http://www.fdpinstitute.org/webinars)

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